

MARKET OUTLOOK

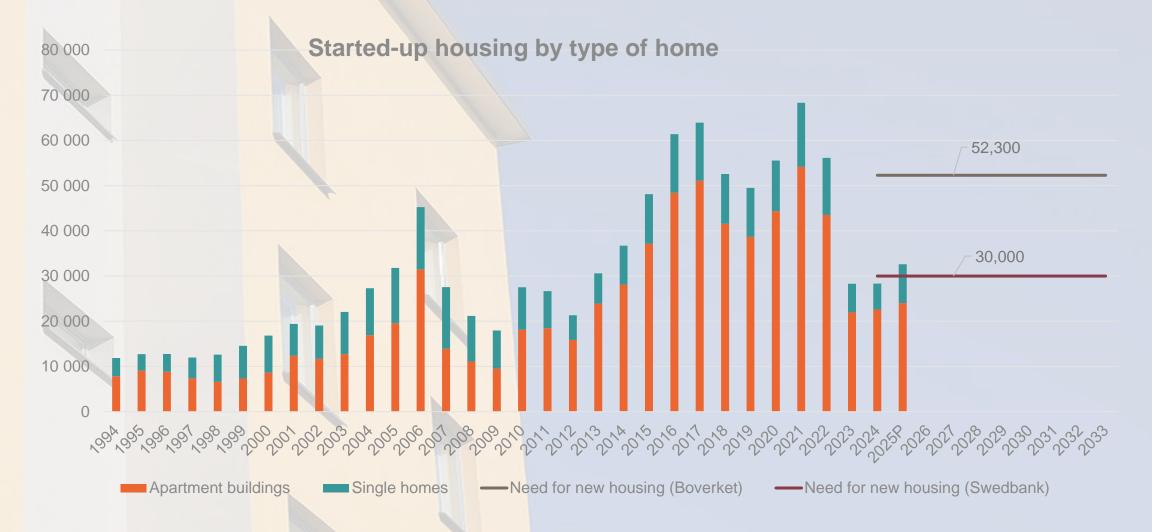
Housing investments are expected to increase but from a low level

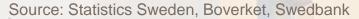
Started-up housing investments, new and renovations

Sweden	2025	2026	2027
Norway	2025	2026	2027
Finland	2025 ↗(↑)	²⁰²⁶ ↗(↑)	2027 7



Started-up and estimated need for housing in Sweden 1994–2033







Varying investment levels in premise construction

Started-up premise construction investments, new and renovations

Swe	den 2025	2026 7	2027 →	
	2025	5 2026	2027	+
Norv	way	7	\rightarrow	4
	2025	5 2026	2027	
Finla	and 7	7	7	



MARKET OUTLOOK

Continued high level of investments in civil engineering

Civil engineering investments

Sweden	2025	2026	2027 7
Norway	2025 →(∕)	2026 7	2027 ->
	2225	2000	2007
Finland	2025 7	2026 → (<i>⋈</i>)	2027 →



MARKET OUTLOOK

Stable investment levels in the Nordic market

Total construction and civil engineering investments, new and renovations

Sweden	2025	2026	2027
	7	7	7
Norway	2025	2026	2027
	7	7	->
Finland	2025	2026	2027
	7	7	->





Business area Construction



MSEK	Jan-Mar 2025	Jan-Mar 2024	Apr 2024- Mar 2025	Jan-Dec 2024
Net sales	5,317	5,788	23,346	23,817
Operating profit	111	101	426	416
Operating margin, %	2.1	1.7	1.8	1.7

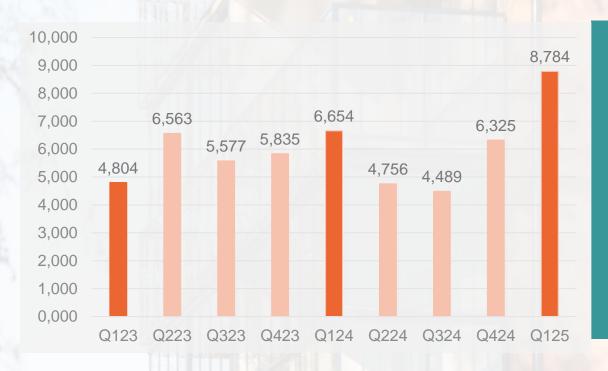


BUSINESS AREA CONSTRUCTION

High level of orders received in the first quarter



Orders received, MSEK



Order backlog

26.7

BSEK (25.5)



BUSINESS AREA CONSTRUCTION

New contracts in the first quarter



School of Business, Economics and Law (MSEK 350)

New bus depot (MSEK 339)

New central kitchen (MEUR 35)

New school and health center (MNOK 543)







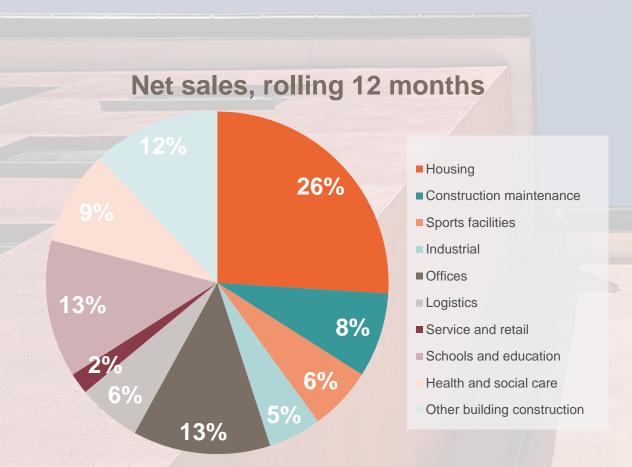


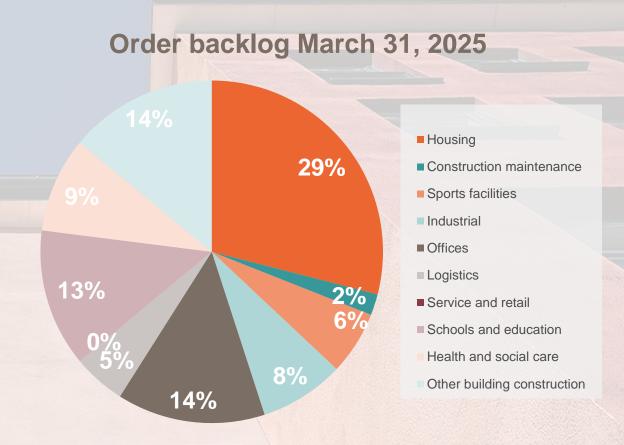


BUSINESS AREA CONSTRUCTION

Allocation per product area











Business area Civil Engineering

Lock canal Södertälje

Business area Civil Engineering



MSEK	Jan-Mar 2025	Jan-Mar 2024	Apr 2024- Mar 2025	Jan-Dec 2024
Net sales	3,668	3,558	16,649	16,539
Operating profit	114	77	536	499
Operating margin, %	3.1	2.2	3.2	3.0



BUSINESS AREA CIVIL ENGINEERING

Stable level of orders received and high order backlog



Orders received, MSEK



Order backlog

21.1

BSEK (18.6)



BUSINESS AREA CIVIL ENGINEERING

New contracts in the first quarter



New combined heat and power plant (MSEK 388)

New E22 connection (MSEK 335)

Continued work on wastewater treatment plant (MSEK 368)







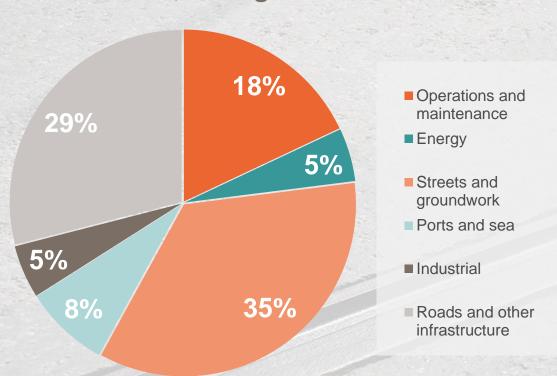


BUSINESS AREA CIVIL ENGINEERING

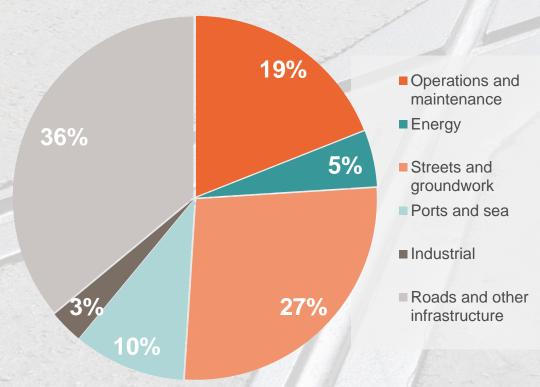
Allocation per product area



Net sales, rolling 12 months



Order backlog per March 31, 2025







Business area Industry



MSEK	Jan-Mar 2025	Jan-Mar 2024	Apr 2024- Mar 2025	Jan-Dec 2024
Net sales	2,283	2,411	21,420	21,548
Operating profit	-549	-479	1,345	1,415
Operating margin, %	-24.0	-19.9	6.3	6.6



BUSINESS AREA INDUSTRY

Stable level of orders received and order backlog







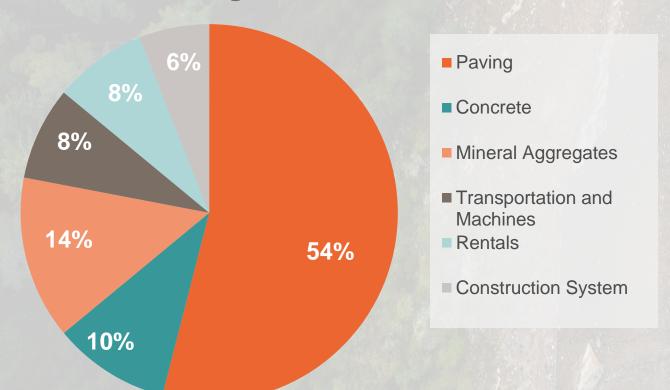
Order backlog
7.4
BSEK (6.2)



BUSINESS AREA INDUSTRY

Allocation per product area

Net sales, rolling 12 months







BUSINESS AREA INDUSTRY

Lower tied-up capital and improved return on capital



Capital employed and return on capital employed*



*Calculated on rolling 12 months





Business area Project Development



MSEK		Jan-Mar 2025	Jan-Mar 2024	Apr 2024- Mar 2025	Jan-Dec 2024
Net sales		991	1,055	4,206	4,270
Operating pro	ofit	83	246	565	728
Operating ma	rgin, %	8.4	23.3	13.4	17.0
of which Housing L	Development	3.6	-1.5	-1.3	-2.7



Production start-ups of own housing developments



Number	Jan-Mar 2025	Jan-Mar 2024	Apr 2024- Mar 2025	Jan-Dec 2024
Tenant-owner apartments/ condominiums	336	137	856	657
of which converted from homes on our own balance sheet	40	-	249	209
Rentals	-	-	-	-
Homes on our own balance sheet	187	-	-	-187
of which converted to tenant-owner apartments/condominiums	-40	-	-249	-209
Total number of started up homes	523	137	856	470



Sold homes



Number	Jan-Mar 2025	Jan-Mar 2024	Apr 2024- Mar 2025	Jan-Dec 2024
Tenant-owner apartments/condominiums	226	166	770	710
Rentals	-	139	159	298
Homes on our own balance sheet	46	-	69	23
Total number of sold homes	272	305	998	1,031



Ongoing production of homes



Number	Mar 31 2025	Mar 31 2024	Dec 31 2024
Tenant-owner apartments/ condominiums	1,207	1,866	1,056
of which sold share (%)	43	61	45
Rentals	80	320	80
of which sold share (%)	100	36	100
Homes on our own balance sheet	623	624	436
of which sold share (%)	9	0	4
Total number of homes in production	1,910	2,810	1,572
of which sold share (%)	35	45	37



Completed and repurchased homes



Number	Mar 31 2025	Mar 31 2024	Dec 31 2024
Tenant-owner apartments/ condominiums	372	254	266
Rentals	306	225	306
Total number of completed and repurchased homes	678	479	572



Property projects



Type of project	Location	Rentable area, m²	Degree rented, %	Recognized value, MSEK	Adopted investment, MSEK	Completion time point	Completion level, %
Ongoing							
Retail, office building and parking	Malmö	8,300	43	114	592*	Q3-2027	19
Completed		II					
Office building	Gothenburg	12,900	40	536			
Apatment hotel	Malmö	4,200	100	137			
Office building	Malmö	2,500	100	140			
Office building	Malmö	3,600	100	131			
Office building	Malmö	4,900	100	260			

^{*} The amount includes appr. 17,000 squaremetres of parking lots



Same level of capital employed



Capital employed and return on capital employed*



^{*} Calculated on rolling 12 months



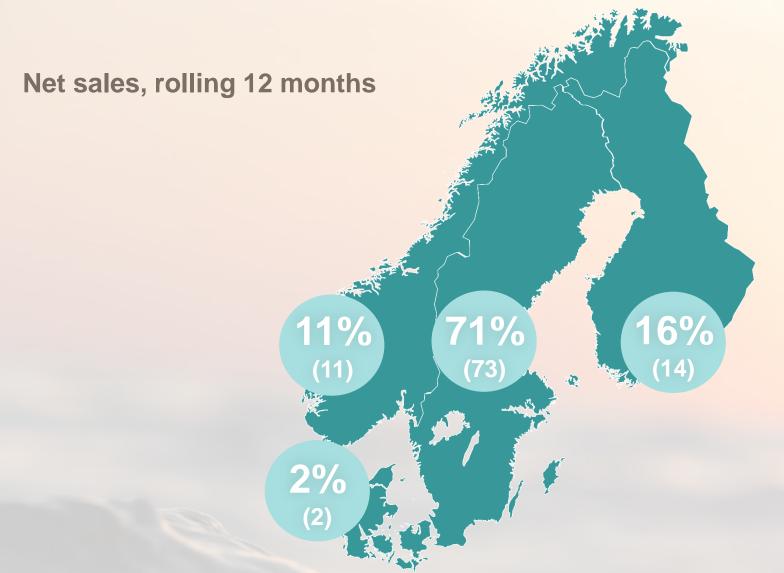


Segment reporting

MSEK	Jan-Mar 2025	Jan-Mar 2024	Apr 2024- Mar 2025	Jan-Dec 2024
Net sales	10,925	11,141	58,481	58,697
Operating profit	-278	-106	2,591	2,763
Operating margin, %	-2.5	-1.0	4.4	4.7



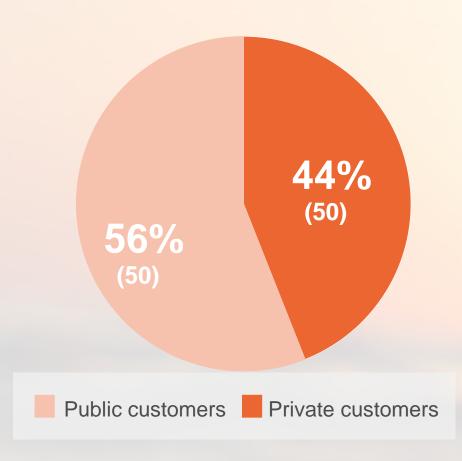
Geographic spread in the Nordic region





Increased share of public customers

Net sales, rolling 12 months

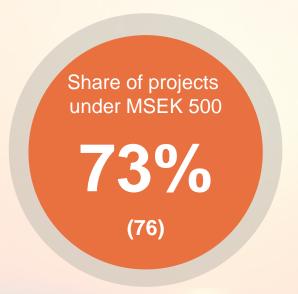




High order backlog and continued good risk diversification



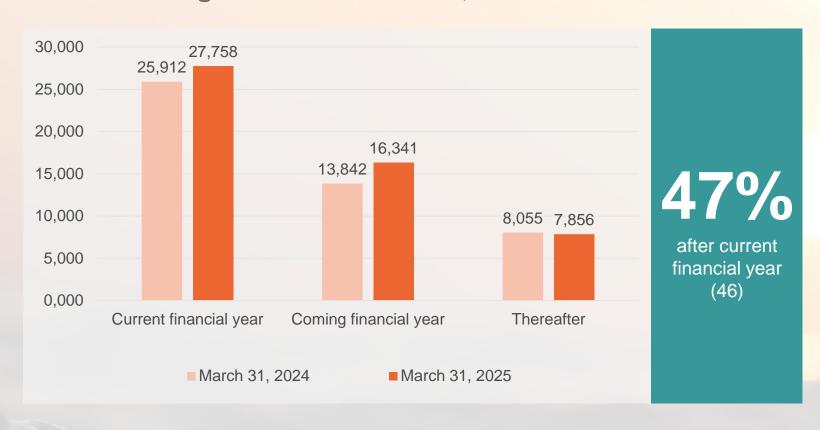






High order backlog

Order backlog allocated over time, MSEK

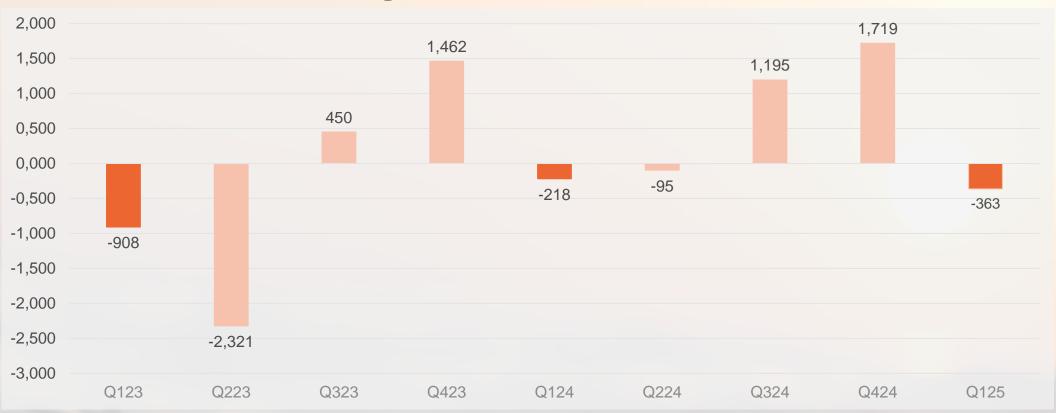


The potential worth of preliminary agreements (phase 1) per March 31, 2025 amounted to app. BSEK 16 (BSEK 13 per December 31, 2024)



First quarter affected by season

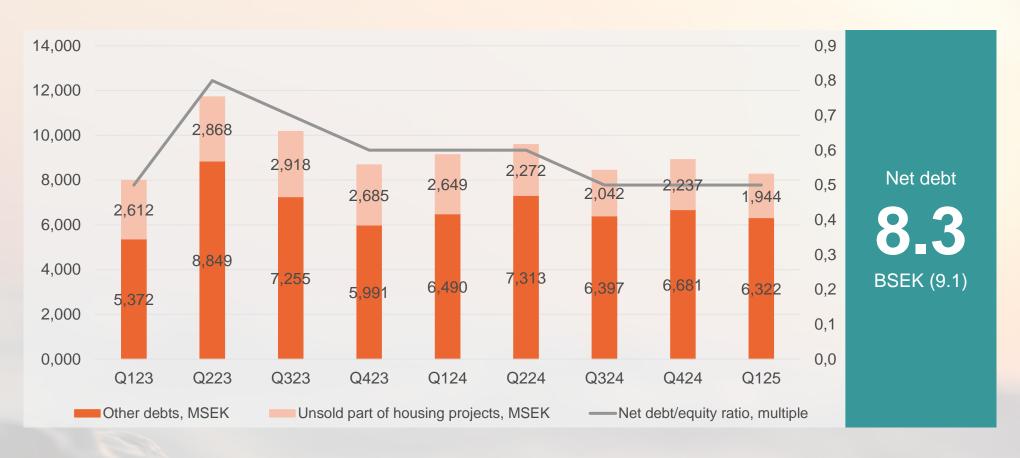
Cash flow before financing, MSEK





Lower net debt

Net debt and net debt/equity ratio







Four target areas, nine external targets

Most satisfied customers

CSI

always over

75

Best workplace



eNPS

always over benchmark

Zero vision

Serious accidents
Through a contracting trend

Most profitable company



Operating margin

>6 %

Net debt/equity ratio

0.3-0.7

Dividend

>50 %

of profit for the year

Leader in social responsibilty



Carbon dioxide intensity Own production

-60 %

Reduction by 2030

Carbon dioxide intensity Input goods & purchased services

-50 %

Reduction by 2030

Equal opportunity recruitment:

Number of women

always over

education market



MOST PROFITABLE COMPANY

Target: Operating margin over 6 percent

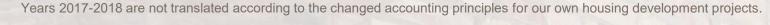


Operating margin, Group





^{***}Based on rolling 12 months per March 31, 2025





^{*}Operating margin 4.5% excl. effect of the distribution of Annehem Fastigheter of MSEK 952

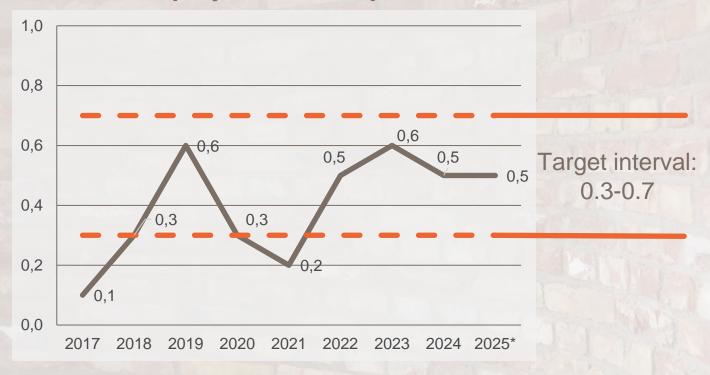
^{**}Operating margin 2.5 % excl. effect of Mall of Scandinavia of MSEK 400

MOST PROFITABLE COMPANY

Target: Net debt/equity ratio within interval 0.3-0.7

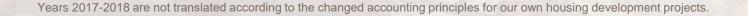


Net debt/equity ratio, Group



^{*} Per March 31, 2025







BEST WORKPLACE

Zero vision for workplace accidents



Serious accidents, rolling 12 months, category 4



Target: Contracting trend



JAN-MAR 2025

Stable start of the year

- Stable market outlook for the Nordic construction and civil engineering market
- High level of orders received and order backlog
- First quarter clearly affected by season
- Net sales in par with first quarter 2024
- Lower result compared to last year's quarter due to larger capital gains
- Decreased net debt in the quarter
- Our broad business model with four business areas and local roots serve us well

